

2024-2025 Annual Report



JUNIOR ACHIEVEMENT: EMPOWERING YOUNG PEOPLE TO OWN THEIR ECONOMIC SUCCESS

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ja.org

JA of the Heartland Locations:

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Moline, IL 61265 Phone: 309.736.1630

Schmid Innovation Center, Millwork District

900 Jackson Street, LL5-2F Dubuque, IA 52001

Free Enterprise Foundation JA Inspiration Center Home of JA BizTown® and JA Finance Park®

6600 44th Avenue, Suite 3, Moline, IL 61265 Phone: 309.736.6816

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LETTER FROM THE PRESIDENT & CEO AND BOARD CHAIR

Dear Friends and Supporters,

As we reflect on the past year at Junior Achievement of the Heartland, we are filled with pride for all that's been accomplished —and deep gratitude for the individuals and organizations like you who make this impact possible. With your support, we empowered thousands of young people across our 24-county region to take ownership of their futures. They developed the tools to navigate their economic reality—and began building the skills that support long-term economic mobility. Through hands-on experiences in financial literacy, career readiness, and entrepreneurship, students saw what's possible and began to envision a path forward.

Over the past year, more than 57,000 students took part in JA programs—many of them engaging with our curriculum for the very first time. With the help of over 2,000 local volunteers, JA learning came to life through real-world insights, meaningful mentorship, and encouragement that will stay with students long after the lessons end.

A major highlight was the successful first full year of the Free Enterprise Foundation JA Inspiration Center. This dynamic, state-of-the-art learning space welcomed more than 6,600 elementary and middle school students from across the region. There, students stepped into immersive simulations where they practiced managing money, running businesses, making decisions, and leading teams. The feedback from students, teachers, and volunteers has been overwhelmingly positive—proof of just how powerful learning becomes when it feels relevant, empowering, and fun.

In addition, we strengthened and expanded partnerships with more schools, corporations, and community organizations than ever before. Together, we've opened doors for students in rural and urban communities, increased access to high-quality career readiness experiences, and provided educators with tools and resources that are flexible and meaningful in today's classrooms. These partnerships are essential as we work to remove barriers to opportunity and create pathways toward economic success.

These efforts are part of a larger mission: to ensure that every young person has the opportunity—and support—to build a future filled with possibility. At Junior Achievement, we believe that with the right tools and encouragement, every student can take charge of their story. From building financial capability to exploring careers with confidence, JA is helping students activate their potential and create momentum for their future. And as the needs of students continue to evolve, so too will our approach to serving them.

Thank you for being part of this work. Because of you, the next generation of leaders, innovators, and changemakers is already on the rise.

with gratitude,

Brian Duffy DayOth



Dougal Nelson
President & CEO
JA of the
Heartland





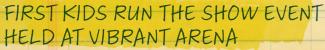




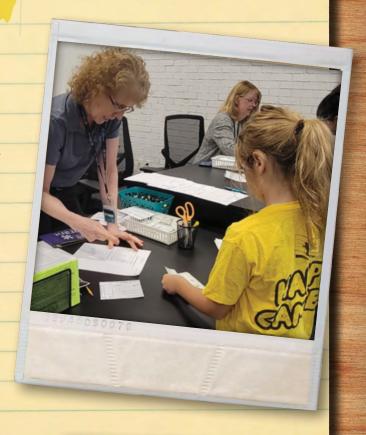
JUNIOR ACHIEVEMENT YEAR IN REVIEW

JA AND SPRING FORWARD PARTNER FOR THE JA CAREER SPEAKERS SERIES®

Spring Forward offered a summer camp and activity opportunities for Grades 2-6th throughout the summer at eight different site locations for Bettendorf, East Moline, Moline, and Rock Island School Districts. This summer program took place June 23 - July 25th and served approximately 600 students. Junior Achievement provided the JA More Than Money® learning experience for those students in grades 3-6th. Throughout these five lessons, students reviewed topics focusing on how to start a business and what it means to make smart money management decisions. JA also provided the JA Career Speakers Series for each of the eight Spring Forward sites. In five weeks, Junior Achievement provided 26 career speakers to highlight businesses in the community. JA Career Speakers Series offers the opportunity for volunteers to share their career experience and job story with young minds. The volunteers share details of their work and career background, training and education requirements, and bring hands-on activities for the students to participate in to bring the real-world into the classroom.



In collaboration with Vibrant and QC Storm, 4-6th graders got to participate in a job shadow experience highlighting careers in business, marketing, and sports entertainment. Students took over the work responsibilities of the Storm staff (with assistance) during the final home game of the season. From DJ-ing to ticket sales, selling merchandise, and on-ice activities, the kids ran the show! 58 students from 20 schools participated, and 15 unique student job shadows were offered to the students.







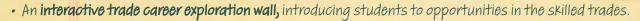
JUNIOR ACHIEVEMENT YEAR IN REVIEW

FREE ENTERPRISE FOUNDATION JUNIOR ACHIEVEMENT INSPIRATION CENTER OPENS TO STUDENTS

It's hard to believe a full school year has already passed since we opened the doors to the Free Enterprise Foundation Junior Achievement Inspiration Center! In that time, thousands of students have stepped inside—sparking new ideas, exploring future careers, and discovering their true potential.

During the 2024–2025 school year alone, **6,654 students from 93 schools** experienced JA BizTown® and JA Finance Park® with the support of **1,355 dedicated volunteers**.

This year also brought exciting updates to enhance student learning:



- The ability to host JA BizTown® and JA Finance Park® simultaneously, expanding access to even more students.
- New features in JA BizTown®, including the Giving Tree, tax referendum voting, and career options modeled after local businesses.
- A I:1 iPad upgrade in JA Finance Park®, giving every student the chance to navigate the simulation independently.

 Together, these enhancements are helping us better prepare students for the future of work—
 right here in our community.



Students from Highland High School and Mediapolis High School attended Future Bound™, the JA National student event with more than 300 students from across the country. Future Bound is an immersive student event featuring four exciting competitions designed to empower high school students with essential skills in entrepreneurship and financial literacy. Mediapolis won The Mercedes-Benz USA Best Marketing Award and finished 4th in the JA Titan® National Competition and Highland finished 14th out of 44 teams in the JA Stock Market Challenge®.









JUNIOR ACHIEVEMENT LEARNING EXPERIENCES OVERVIEW elementary [k-5th grade]









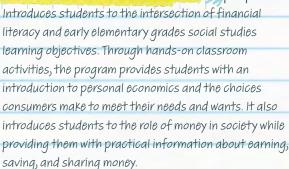
33,158 STUDENTS

1,162 VOLUNTEERS 1,585
EDUCATORS

Junior Achievement's unique delivery system provides the training, materials, and support necessary to prepare students for the real world. Junior Achievement is meeting students and educators where they are with learning experiences that are available through in-person, virtual, or self-guided options. Our commitment to proven student impact has not changed.

F= Financial Literacy | W= Work Readiness | E= Entrepreneurship

JA OURSELVES® KINDERGARTEN F W E



JA OUR FAMILIES® IST GRADE F | W | E

Explains how family members' jobs and businesses contribute to the well-being of the family and of the community. The learning experience introduces the concept of needs and wants and explores the ways families plan for and acquire goods and services. Students analyze their own skills to determine ways they can support their families.

JA OUR COMMUNITY® 2ND GRADE F W E

Immerses students in the daily life of their community the people who work there, the money decisions they make, the flow of the community's economy, and the importance of being involved and responsible community members.

JA OUR CITY® 3RD GRADE F W E

JA Our City® introduces third grade students to the essential concepts of community, collaboration, and the economy through hands-on, engaging activities. Through interactive experiences like city-building, designing sustainable spaces, and simulating financial decisions, students will connect their actions to broader societal outcomes, highlighting the impact of personal choices on local economic success.

JA MORE THAN MONEY® 3-5TH GRADE F W E

Introduces students to financial literacy and entrepreneurship and to social studies learning objectives that include money-management, goods and services, and global markets. Through hands-on activities and a JA cast of characters serving as symbols for financial literacy and entrepreneurship concepts, students will learn a practical approach to starting a business and making smart decisions about managing money.

JA OUR REGION® 4TH GRADE F W E

telps students explore how regional differences shape job opportunities, resource use, trade, and consumer choices. It shows students how their choices can contribute to their local and regional economies.

JUNIOR ACHIEVEMENT LEARNING EXPERIENCES OVERVIEW elementary [k-5th grade]

JA OUR NATION® 5TH GRADE F W E

Introduces students to essential aspects of our nation's economy, skill development, career exploration, and community involvement. Through hands-on games and activities, students will discover how their skills and actions contribute to their own success and to the economy.

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JA CAREER SPEAKER SERIES® K-5TH GRADE F WE

A volunteer quest speaker visits the classroom and shares information about his or her career, work, and education experience. The speaker may bring props, samples of his or her work, or other visuals to help engage students. Activities and implementation design will vary based on grade level.



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JA BIZTOWN® 5-6TH GRADE F W E

Provides educators with lessons and resources to effectively integrate financial literacy and work and career readiness into the elementary school classroom. This program supports critical thinking skills and student engagement, and successfully combines in-class learning with a day long visit to an interactive, simulated community - JA BizTown.

PROGRAM REACH







4,752 1,181

VOLUNTEERS

EDUCATORS

JA BIZTOWN SPONSORS































JUNIOR ACHIEVEMENT LEARNING EXPERIENCES OVERVIEW middle grades [6–8th grade]









4,915 STUDENTS 160 VOLUNTEERS

97 EDUCATORS

JA CAREER SPEAKERS SERIES® 6-8TH GRADE F WE

A volunteer guest speaker visits the classroom and shares information about his or her career, work, and education experience. The speaker may bring props, samples of his or her work, or other visuals to help engage students.

Activities and implementation design will vary based on grade level.

TA ECONOMICS FOR SUCCESS® 6-8TH GRADE F | W | E Introduces students to initial work and career readiness and personal finance concepts. Students explore career interests and opportunities and learn about financial roles and responsibilities.

JA EXCELLENCE THROUGH ETHICS® 6-8TH GRADE F | W | E Students will learn the importance of ethics and ethical decicions making and how ethical and weethical choices

Students will learn the importance of ethics and ethical decision-making and how ethical and unethical choices affect everyone in a community.

JAIT'S MY FUTURE® 6-8TH GRADE- F/W/E

Offers middle school students practical information to help prepare them for the working world. Students will develop the personal-branding and job hunting skills needed to earn a job. Upon completing the program, students will be able to research potential careers, create a basic resume, recognize appropriate behavior for a job interview, and differentiate between soft and technical skills.

JAIT'S MY JOB (SOFT SKILLS) 6-8TH GRADE F WE

will help students understand the value of professional communication and soft skills, making them more employable to future employers across multiple career clusters. Lessons will focus on social and soft skill competencies relating real-life experiences to job skills and preparing students for their future careers. Topics include communication and presentation skills, manners, listening skills, and cell phone etiquette.

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JUNIOR ACHIEVEMENT LEARNING EXPERIENCES OVERVIEW middle grades [6-8th grade]

JA FINANCE PARK® 7-8TH GRADE F | W | E

This program, comprising a curriculum and a simulation, helps students build a foun<mark>dation on which they can make intelligent financial decisions that last a</mark> lifetime, including decisions related to income, expenses, savings, and credit.

This educator-led classroom curriculum culminates with a visit to JA Finance Park, where students engage with volunteers and put into practice what they've learned by developing a personal budget.

JA FINANCE PARK SPONSORS













Volrath Group at Morgan Stanley

PROGRAM REACH









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STUDENTS

VOLUNTEERS

JUNIOR ACHIEVEMENT LEARNING EXPERIENCES OVERVIEW high school [9-12th grade]

JA ALL ABOUT CARS™ 9-12TH GRADE F W E

Introduces students to the essential costs related to buying and operating a first car and offers tips on being a smart consumer when purchasing a vehicle.

JA BE ENTREPRENEURIAL® 9-12TH GRADE F W E

Is a reimagined, modular program that teaches students about the mindset and the skills needed for success by aspiring entrepreneurs and innovators who add value to any organization. Students completing all three modules use Design Thinking, a problem-solving approach, to create business ideas. Students also learn to transform their ideas into concise, effective, and actionable one-page business plans.

JA CAREER SPEAKERS SERIES® 9-12TH GRADE F W E

A volunteer quest speaker visits the classroom and shares information about his or her career, work, and education experience. The speaker may bring props, samples of his or her work, or other visuals to help engage students. Activities and implementation design will vary based on

grade level.

JA CAREER SUCCESS® 9-12TH GRADE F W E

Is an engaging and comprehensive program that introduces high school students to the workplace. As interns, students participate in realistic work experiences in multiple departments of a fictional company, Orbit Boom. The program teaches soft skills and business best practices in the context of scenarios and assignments.



JUNIOR ACHIEVEMENT LEARNING EXPERIENCES OVERVIEW high school [9–12th grade]

JA EXCELLENCE THROUGH ETHICS® 9-12TH GRADE F W | E

Is a 60- to 90-minute learning experience where students meet and interact with a local executive or business professional and learn about the importance of ethics in the workplace and in everyday life. Students will give thoughtful consideration and examination of personal beliefs and their relationship to ethics. They will start to develop a personal awareness of values.

 $\int A HIGH SCHOOL HEROES^{TM} 9-12TH GRADE F | W | E$ Provides leadership development opportunities to high school students who deliver JA programs in elementary schools.

JA FINANCE PARK® ADVANCED 9-12TH GRADE F W E A new advanced curriculum and simulation gives high school students a more personal focus. Students select their career and define their future lifestyle and financial goals. The advanced simulation allows students to see the long-term impact of their education, savings, and credit decisions. This program culminates with a visit to JA Finance Park, a realistic on site or mobile facility, or virtually in the classroom, where students engage with volunteers and put into practice what they've learned by developing a personal budget.

JA LAUNCH LESSON® 9-12TH GRADE F | W | E | Is a point-of-entry program delivered by community entrepreneurs. Students gain firsthand Knowledge about starting a business and the entrepreneurial journey.

JA PERSONAL FINANCE® 2.0 9-12TH GRADE F W E

Allows students to experience the interrelationship between today's financial decisions and future financial freedom. To achieve financial health and wellness, they learn about money-management strategies, including earning, employment and income, budgeting, savings, credit and debt, consumer protection, smart shopping, risk management, investing, credit card usage, debt management, and net worth.

JA TAKE STOCK IN YOUR FUTURE® 9-12TH GRADE F W E

Introduces high school students to the stock market. This program includes two components: a classroom curriculum, and for many participants, the JA Stock Market Challenge competition event. The classroom curriculum comprises five sessions that introduce students to basic concepts about how the stock market works and the impact of current events on the stock market. The program also includes multiple selfguided extension activities that engage students in deeper learning about the stock market and investing.

JA TITAN® 9-12TH GRADE F W E

Is a simulation-based program in which high school students compete as business CEOs in the phone industry, experiencing firsthand how an organization evaluates alternatives, makes decisions, analyzes the outcomes of those decisions, and then strategizes what to do next. With a focus on financial literacy and insights into the workforce, JA Titan brings business economics to life.



2,683 STUDENTS



100 VOLUNTEERS



64 EDUCATORS

JUNIOR ACHIEVEMENT LEARNING EXPERIENCES OVERVIEW semester long courses

JA BUSINESS COMMUNICATIONS® F W E

Equips high school students to focus on communication skills necessary to succeed in business, including communicating up, down, and across organizations, talking about performance, and writing in a business setting.

JA ECONOMICS® F W E

Connects high school students to the economic principles that influence their daily lives as well as their futures. It addresses each of the economics standards identified by the Council for Economic Education as being essential to complete a high school economics course.

JA ENTREPRENEURIAL MINDSETT F W E

Introduces high school students to the basics of starting a business, including developing entrepreneurial abilities, identifying a business opportunity, creating a business plan, economics, and the stages of business growth.

JA FINANCIAL CAPABILITY® I F W E

Students examine financial capabilities from a business perspective, focusing on banking, economics, business planning, and risk management.

JA FINANCIAL CAPABILITY® 2 F W E

Students examine financial capabilities from a business perspective, focusing on employee benefits, ethics, business investment, and international business operations.

JA FINANCIAL LITERACY® F W E

Equips high school students with foundational personal finance skills. These concepts include how to earn and save money; how to manage money by being a wise consumer and creating and using a budget; how to manage bank accounts, investments, and credit; how to assess risks and use insurance; and how to address financial problems like identity theft and debt.

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JA INTRODUCTION TO BUSINESS & TECHNOLOGY® | F | W | E

Introduces high school students to the basic skills necessary to succeed in business. Themes include personal skills like teamwork, innovation, decision making, and ethics. Students also learn basic technical skills like how to use word processing, presentation software, and spreadsheets effectively.

JA INTRODUCTION TO BUSINESS & TECHNOLOGY® 2 F W E Introduces high school students to the basic skills necessary

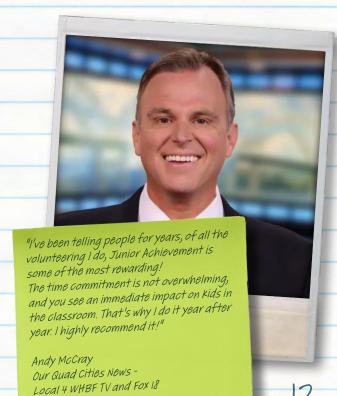
to succeed in business. Themes include personal skills like innovation, management functions, and accounting. Students also learn basic technical skills like how to use word processing, presentation software, and spreadsheets effectively.

JA MARKETING PRINCIPLES® I F W E

Introduces high school students to marketing and some basic marketing techniques.

JA MARKETING PRINCIPLES® 2 -F W E

High school students learn about marketing in the world around them and potential careers in the field.





JUNIOR ACHIEVEMENT SPECIAL PROGRAMS

DRS. DAVID & AGNES PALMER JA TITAN COMPETITION

Presenting Sponsor: Vickie Anne Palmer Major Sponsors: Cottingham & Butler, I.H. Mississippi Valley Credit Union and John Deere

JA Titan® is a simulation-based program where high school students compete as business CEOs in the cell phone industry, experiencing first-hand how an organization operates.



163 STUDENTS PARTICIPANTS



19 schools







Presenting Sponsors: ADM, Atlas, HNI, John Deere, and SSAB Major Sponsors: Arconic and Elanders

JA Inspire Career Expo is an interactive career expo experience to help 8th grade students launch into their futures. JA Inspire provides students the opportunity to connect with local businesses, participate in interactive exhibits, and explore career pathways.



4,479 STUDENTS



37 SCHOOLS



174 LOCAL BUSINESSES

JA STOCK MARKET CHALLENGE

Presenting Sponsor: RSM US LLP

Major Sponsors: Empeople Credit Union, Per Mar Security Services and RSM US LLP

JA Stock Market Challenge uses a simulated trading environment for high school students to experience the fast-paced thrill of the stock exchange.



266 STUDENTS



21 SCHOOLS

KIDS RUN THE SHOW

Kids Run The Show, in partnership with the Quad City Storm, gives 4—6th grade students the unique opportunity to job shadow Key roles behind the scenes of a professional hockey game. From announcers to ticketing and promotions, students experience what it takes to bring game day to life while exploring exciting future



58 STUDENTS



20 SCHOOLS











JUNIOR ACHIEVEMENT SPECIAL EVENTS

JA BOWL-A-THON

Presenting Sponsor: CBI Bank & Trust Major Sponsors: GreenState Credit Union, HNI Corporation, and WHBF



5 BOWLING ALLEYS



1,120 BOWLERS



3,883 STUDENTS SERVED





JA GOLF CLASSICS

Major Sponsors: HNI Corporation, KWQC TV-6, Morgan Stanley and Per Mar Security Services



280 GOLFERS



Z EVENTS



2,265 STUDENTS SERVED





JUNIOR ACHIEVEMENT SPECIAL EVENTS

JA TASTE OF ACHIEVEMENT

Presenting Sponsor: CBI Bank & Trust



153



12 VENDORS



521 STUDENTS SERVED



Junior Achievement of the Heartland

QUAD CITIES AREA BUSINESS HALL OF FAME

Presenting Sponsor: Group O Major Sponsor: Quad City Bank & Trust



235 ATTENDEES



5 HONOREES



586 STUDENTS SERVED





JUNIOR ACHIEVEMENT GOVERNING BOARD OF DIRECTORS



Chair Brian Duffy Per Mar Security Services



Immediate Past Chair Nick Kremer Driven Leads



Vice Chair & Central Region Board Chair Chad Ulrich CBI Bank & Trust



North Region



Treasurer Anna Kyer RSM US LLP



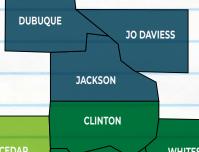
Central Region Board Vice Chair Marguerite Tomlin wyffels Hybrids



Secretary Shannon Hunter Honkamp, P.C.

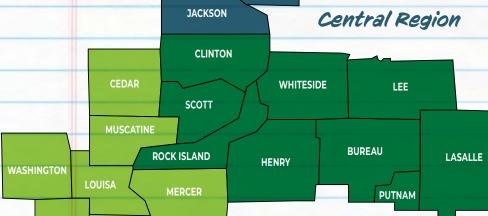


North Region Board Chair Amanda Kennedy Origin Design





North Region Board Vice Chair Abby Colvin John Deere Dubuque Works





South Region Board Chair Kyle Fintel Grain Processing Corporation



South Region Board Vice Chair Chris Boar Community Volunteer

South Region

WARREN

DES MOINES

LEE

JUNIOR ACHIEVEMENT CENTRAL REGION BOARD

Junior Achievment of the Heartland



43,126 STUDENTS



Vice Chair & Central Region Board Chair Chad Ulrich CBI Bank & Trust



Central Region Board Vice Chair Marguerite Tomlin Wyffels Hybrids

IOWA COUNTIES: CLINTON AND SCOTT
ILLINOIS COUNTIES: BUREAU, HENRY, LA SALLE, LEE, PUTNAM,
ROCK ISLAND AND WHITESIDE



2,022 VOLUNTEERS



1,358 EDUCATORS Debbie Anselm lowa Newspaper Association

Jeremy Beck Modern Woodmen of America

Nick Carlton Driven Leads

Erin Daniel Nestlè Purina Petcare

Brian Duffy Per Mar Security Services

Erica Ewert Eastern lowa Community College

Brennan Hawley Morgan Stanley

Mo Hyder Rhythm City Casino, LLC

Jane Jansen Encova

Nick Kremer Driven Leads

Anna Kyer RSM US LLP Dale Lienemann Estes Construction

Matt Maiers Dewitt Bank & Trust Co.

Bob Marriott Group 0, Inc.

Molly Mayfield Green Flex Financial

Bill Onions Deloitte LLP

Jeff Reynolds Deere & Company

Rachel Savage Moline-Coal Valley School District

TJ SchnecKloth Davenport Community School District

Kerry Smith
RiverStone Group, Inc.

Kurt Spurgeon Lane & Waterman, LLP Brian Strusz Pleasant Valley Community School District

Joe Stutting North Scott Community School District

Mike Thoms City of Rock Island

Cale VanGenderen Vibrant Credit Union

Tracy Ver Mulm Per Mar Security Services

Eric Westphall MidAmerican Energy Company

Mellissa Wood MercyOne – Eastern Iowa Region, Clinton



JUNIOR ACHIEVEMENT NORTH REGION BOARD



4,048 STUDENTS



North Region Board Chair Amanda Kennedy Origin Design



North Region Board Vice Chair Abby Colvin John Deere Dubuque Works

IOWA COUNTIES: ALLAMAKEE, CLAYTON, DUBUQUE AND VACKSON ILLINOIS COUNTY: VO DAVIESS



133 VOLUNTEERS



193 EDUCATORS Alex Andrade Medical Associates Clinic

Patrick Arnold A.Y. McDonald Mfg. Co.

Ken Brown Northeast Iowa Community College

Amanda Busch River City Logistics

Dr. Dan Butler Western Dubuque Community School District

Scott Dalsing Premier Bank

Kevin Finke Dubuque Bank & Trust

Fred Fischer Community Volunteer

Kristi Foxen U.S. Bank, N.A. Nicole Girot Empower

Ted Huinker Fuerste, Carew, Juergens & Sudmeier P.C.

Shannon Hunter Honkamp, P.C.

Paul Kalb Conlon Construction

Andrew Katrichis U.S. Bank, N.A.

Nelson Klavitter Community Volunteer

Brian Kuhle Dubuque Community School District

Robert Lee Community Volunteer

Brian McCleary MidwestOne Bank Justin Mottet Alliant Energy

Michael Pennington Cottingham & Butler

Brock Renbarger Dupaco Community Credit Union

Katie Shemak Dupaco Community Credit Union

Travis Wills GreenState Credit Union

David Yeager John Deere Dubuque Works



JUNIOR ACHIEVEMENT SOUTH REGION BOARD



10,191 STUDENTS



South Region Board Chair Kyle Fintel Grain Processing Corporation



South Region Board Vice Chair Chris Boar Community Volunteer

IOWA COUNTIES: CEDAR, DES MOINES, HENRY, LEE, LOUISA, MUSCATINE, AND WASHINGTON ILLINOIS COUNTIES: HENDERSON, MERCER AND WARREN



584 VOLUNTEERS Melissa Budea HNI Corporation

Clint Christopher Muscatine Community School District

Naomi DeWinter Muscatine Community College

Bill Harper Stanley Consultants

Lidi Kieler HNI Corporation Alex Lambert CBI Bank & Trust

Kelly Miller Muscatine Power and Water

Jim Nepple Stanley, Lande, & Hunter, P.C

Stephanie Phillips Bayer

Teresa Schaper MidwestOne Bank



368 EDUCATORS



Junior Achievment of the Heartland



FREE ENTERPRISE FOUNDATION AND ENDOWMENT FUND

The Free Enterprise Foundation was established to give our supporters the opportunity to make a lasting impact on future generations. While our education system is constantly changing, one constant remains the same; today's children are our future. Through the work of

Junior Achievement, children are assured an understanding of the opportunities our free enterprise system provides for future success. The Free Enterprise Foundation provide funds to Junior Achievement of the Heartland by offering endowment giving opportunities that sustain JA's core mission programs, increase the organization's capacity to meet changing needs, and support strategic initiatives.

Ultimately, the Free Enterprise Foundation is dedicated to ensuring the perpetuity of JA's mission in our communities for generations to come.

GIVING OPTIONS

- · Planned
- · Deferred
- · Bequest in a will or trust
- Beneficiary of a life insurance policy
- Beneficiary designation of a retirement fund
- Tax advantages

FREE ENTERPRISE FOUNDATION BOARD OF DIRECTORS

Chair Sheila Volrath Morgan Stanley

Vice Chair Jim Watson

Hanson Watson Associates

Lance Heuer Community Volunteer Nick Kremer
Driven Leads

Dougal Nelson

JA of the Heartland

Ted Olt III

Lane & Waterman LLP

Tom Victor

Community Volunteer

Ryan Weber Alaska Native

Tribal Health Consortium



HERITAGE SOCIETY LEGACY GIVING

A special thank you to the following individuals for their long-term commitment by including JA of the Heartland in their estate planning.

James & Pamela Anderson

Derek & Paula Cockrell

Lance Heuer

Jim* & Carol Horstmann

Gary & Christy Kunz

John & Susan Lawson

Carter* & Kaye LeBeau

Robert & Margaret Lee

Glenn* & Kathleen Medhus

Dougal & Pam Nelson

Mike & Carol* Plunkett

*deceased



2024-2025 Annual Report

